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#### **Foreword**

In the last 12 months we continued to develop our whole inclusion strategy by listening to colleagues to understand how well we are embedding **our culture of belonging for all**. Based on their feedback we have focused on the following:



- We completed Aspire our Talent programme, with self-nomination (supported by our inclusion networks), which has resulted in 77% of female delegates gaining promotion or broader roles.
- We continue to deliver on our action plans for Women in Finance and the Women in Law Charter, focusing on career progression into leadership roles.

In addition, in the year ahead we will be:

- Launching guidelines focused on supporting women through menopause.
- Running career drop-in sessions where senior women can share their career journeys and their learnings.

We recognise that we still have further to go to create a culture where all women can flourish and give the best of themselves, and we are committed to achieving this.

With thanks

**Kate Banks** 

**Chief People Officer** 

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# Our statistics

	DAS UK	
	Mean	Median
Average Pay Gap	26.8%	25.3%
Bonus Pay Gap	50.1%	38.9%
	Male	Female
Percentage of Employees Receiving a Bonus	33.6%	25,2%



# What's causing our gap?

The gender pay gap at DAS UK, which differs from and is not caused by unequal pay, has continued to be driven by a higher proportion of men in more senior positions.

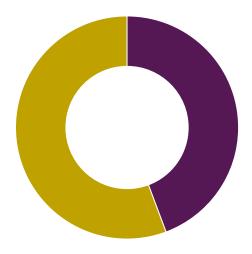
### Percentage of employees in each pay quartile

Top quartile (highest paid)



Upper middle quartile

41.8% female 58.2% male 55.7% female 44.3% male



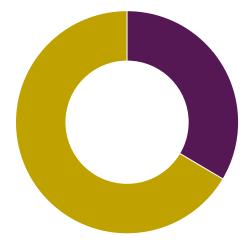
Lower middle quartile

67.7% female 32.3% male



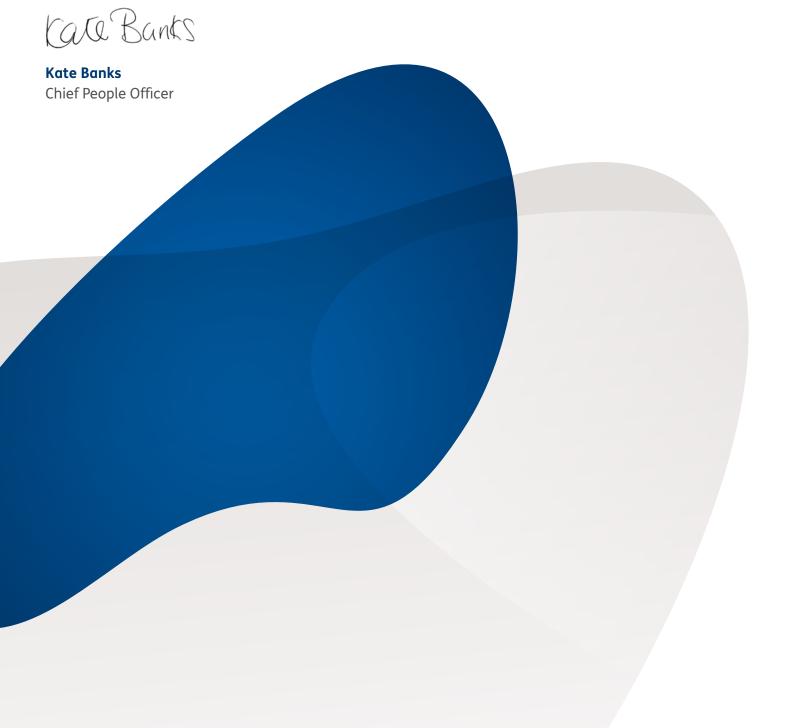
Lower quartile (lowest paid)

66.5% female 33.5% male



### **Declaration**

I confirm that the **DAS UK Group Gender Pay** statistics featured in this report are accurate, and have been calculated according to the requirements of The Equality Act 2010 (Gender Pay Gap Information) Regulations 2017.







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